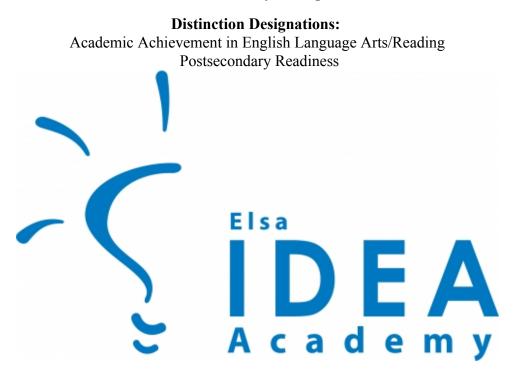
# **IDEA Public Schools**

## **Elsa Academy**

### 2022-2023 Campus Improvement Plan

Accountability Rating: A



**Board Approval Date:** October 21, 2022 **Public Presentation Date:** September 15, 2022

# **Mission Statement**

IDEA Public Schools prepare students from underserved communities for success in college and citizenship.

# Vision

To ensure students reach their potential, IDEA Public Schools will become the region's largest creator of college graduates.

## **Core Values**

Our drive to translate our mission and vision into reality are based upon the following core values:

•	We achieve Academic Excellence
•	We deliver <b>Results</b>
•	We ensure <b>Equity</b>
•	We build Team & Family
•	We act with <b>Integrity</b>
•	We bring <b>Joy</b>
•	We Sweat the Small Stuff

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## **Comprehensive Needs Assessment**

Revised/Approved: September 15, 2022

### Demographics

#### **Demographics Summary**

IDEA Elsa Academy was established in 2018 and is located in 420 S. Fannin ST, Elsa Texas. The current enrollment for the 2022-2023 school year is 826 students. The school serves a diverse ethnic community, majority consisting of 94.6% Hispanic ethnicity. Approximately 95.24% are economically disadvantaged and qualify for free and reduced lunches.

The instructional programs at IDEA Elsa Academy consists of the 21st century after school program, Bilingual and EB program, 504, RTI the special education program, which consists of speech classes and life skills.

According to the Texas Education Agency Accountability System, IDEA Elsa Academy received and A for the 2021-2022 school year and received distinctions for Academic Achievement in English Language Arts Reading and Post secondary readiness.

See PDF in addendum for more information.

#### **Demographics Strengths**

See PDF in Addendum for more information.

#### **Problem Statements Identifying Demographics Needs**

Problem Statement 1 (Prioritized): Lack of celebrations for ADA on a weekly/monthly basis. Root Cause: No systems were set to promote and increase attendance.

Problem Statement 2: Minimal parent engagement for campus events or volunteer opportunities. Root Cause: Communication is not provided with sufficient time for working parents to participate in school events. Volunteer opportunities are not offered.

Problem Statement 3 (Prioritized): Good behavior incentives are not provided consistently to create a sense of joy within the campus. Root Cause: Lack of teacher development in building relationships with critical student's parents.

### **Student Learning**

#### **Student Learning Summary**

2022 was the first time 3rd- 5th grade students took the STAAR state assessment and although covid did create challenges for the 2021-2022 school year, IDEA Elsa Academy received an "A" for accountability rating. We excelled in Academic Achievement in English Language Arts and Post Secondary Readiness and received distinctions for both indicators. We are currently performing higher than our neigboring schools in the Delta community and were the only campus to earn an "A" for accountability in the area.

Science was one of the areas where we performed the lowest on the STAAR, because science was not incorporated systematically from PreK-5th grade until recently in 2021-2022. Students struggled in math potentially because of the instructional limitations due to Covid 19. 73% of english language learners from 3rd-5th passed the reading STAAR assessment, 69% of 3rd-5th passed the math STAAR assessment and 69% of 5th graders the science STAAR test. Our data shows that we are still not fully meeting the needs of our special education, they were the lowest performing sub population.

Our dedication to ensure our students receive the best education possible begins in Pre-K. We had 100% of Pre-k, 97% of Kinder, 81% of 1st grade and 94% of 2nd grade end on reading level by the end of the year, which allows our students to be successful in the upper grade levels. Systems for instructional delivery will continue to be practiced and consistently monitored to create intentional and effective daily lesson delivery accross all grade levels, not just 3rd-5th.

Mst	 DNM	Student				APPR	Meets
	Total Tested:	#Approaches	#Meets	#Masters	#DNM		
3rd Reading 28%	114 18%	94	59	32	20	82%	52%
3rd Math 14%	114 32%	78	41	16	36	68%	36%
4th Reading 27%	93 19%	75	48	25	18	81%	52%
4th Math 20%	93 26%	69	39	19	24	74%	42%
5th Reading 37%	38 24%	29	22	14	9	76%	58%
5th Math 16%	38 13%	33	18	6	5	87%	47%
5th Science 16%	38 21%	30	18	6	8	79%	47%

#### IDEA Elsa Academy 2021-2022 STAAR Achievement Scores by Pef. Level

See PDF in Addendum for more information.

#### **Student Learning Strengths**

See PDF in Addendum for more information.

#### **Problem Statements Identifying Student Learning Needs**

Problem Statement 1 (Prioritized): Teachers lack district rigorous math/elar alignment and format to state assessment. Root Cause: Trainings for unpacking standards is minimal. Problem Statement 2: Delay in the start of tutorial programs. Root Cause: Data from semester exams is used in 2nd semester.

Problem Statement 3: Lack of teacher development through weekly lesson rehearsals. Root Cause: Scope and sequence was not implemented and followed with fidelity.

Problem Statement 4 (Prioritized): Lack of teaching skills to reach sped population during instruction. Root Cause: Gaps span over years of instructional levels.

### **School Processes & Programs**

#### School Processes & Programs Summary

Instructioanal leaders in IDEA Elsa Academy participate in classroom observations twice a week and develop skills in coaching by participating in coaching academies during their first year as leaders and continue participating on ongoing professional development. Each leader is responsible for a specific content, which allows them to focus, develop necessary skills and prioritize in one area. We plan for professional development for teachers based on trends in observations, gaps in student learning, identified through data from state, district or exit tickets. Leaders support teachers in different content areas, by providing modeling in classroom, weekly lesson rehearsals for 3rd-5th and providing opportunity for teachers to have conference with same content teachers, which allows them to share ideas, develop skills and plan together in skills that align to their content.

We have programs such as AR zone, this program supports students in developing comprehension by allowing students time to read and test on books. Dreambox is another program we offer in our school, which allows students to participate in interactive engaging math lessons. Math lessons in dreambox can be aligned to what students are learning in the classroom to strengthen their mathematics skills in specific areas.

Programs:

- Special Education
- ESL
- 21st Century
- 504
- RTI

#### Processes:

- Faculty meetings- Bi-weekly
- RTI to support students academically or with behavior Every 6-9 weeks

See PDF in Addendum for more information.

#### **School Processes & Programs Strengths**

Curriculum & Instruction:

- At least one-third of IDEA students graduate with the "AP Scholar" designation, evidence of earning a qualifying score on at least three AP exams, demonstrating successful completion of college-level coursework prior to graduation.
- IDEA provides students access to accelerated instruction through the 1:1 technology device, including adaptive software for mathematics and literacy and access to hundreds of thousands of books in the district's digital library.
- IDEA curricular resources include high-quality instructional materials that earn the highest ratings on national evaluation measures.
- IDEA curriculum is regularly evaluated using a quality evaluation tool, ensuring alignment to the Texas Essential Knowledge and Skills and AP course standards, as well as the STAAR/EOC and AP exams.
- IDEA implements a variety of training opportunities for teachers and leadership staff with the goal of developing teachers' pedagogical content knowledge and leaders' coaching skills.
- For 15 years in a row, 100% of IDEA students have been accepted into college, demonstrating that IDEA academic programming is adequately preparing students for post-

secondary education.

• In 2022, four IDEA schools were ranked in the top 10 Most Challenging Schools in the Nation and 13 were ranked in the top 1% of schools nationwide, by the Jay Mathews Challenge Index High School Rankings.

#### Special Programs

- IDEA exceeded the expected growth target for EL student performance on TELPAS in 2021 with 48% of ELs meeting that target.
- IDEA provide targeted research based instruction to students who have a 2.0 year gap in Reading and/or Math with the goal of closing that gap by 2.0 years during the school year with our initiative called Critical Student Intervention (CSI). During the 21-22 school year, 2,562 out of 6,632 students meet that goal for Reading and 703 out of 1,268 students met the goal for Math.
- IDEA is in Year 3 of our TEA awarded Autism Grant. Through this grant we were able to increase support for 195 students with autism in Rio Grande Valley and Austin who met the criteria outlined by TEA for this grant.
- IDEA submitted and was awarded a Dyslexia Grant by the TEA so that we will be able to provide increased professional development to teachers and leaders on working with students with dyslexia and increase the support resources for our students with dyslexia.

#### SEL/ Mental Health and Family Engagement

- IDEA has increased the number of licensed counselors and Social Workers by 50% over the past 2 years
- IDEA pre-pandemic ADA averaged 97.4%, district is committed to get back to that average
- IDEA reatins an average of 84% of students year over year
- IDEA parents rate IDEA as 4.8/5 on the statement "My school is preparing my child for college"
- IDEA parents rate IDEA as 4.8/5 on the statement "My school hold my child to high academic standards"
- IDEA students rate IDEA as 4.6/5 on the statement "My teachers challenge me to do my best"

IDEA's individualized coaching and development of its employees is a contributing factor in getting new employees to proficiency quickly and providing an internal pool for promotions.

Ongoing feedback, effective accountability mechanisms, and consistent follow through also provide a supportive environment where employees have clear expectations for performance.

IDEA is currently undertaking an initiative to redefine its employee value proposition (EVP) to better identify, promote, and implement recruitment and retention strategies that can provide the talent needed to be successful

#### Problem Statements Identifying School Processes & Programs Needs

Problem Statement 1 (Prioritized): Lack of teacher content knowledge impeded 1st time instructional clarity. Root Cause: PD's did not offer proficient time for teachers to unpack standards for alignment.

Problem Statement 2: Lack of communication and norming prior to making instructional changes. Root Cause: Vision on rationale between teachers and leaders in closing student gaps is not aligned.

Problem Statement 3 (Prioritized): New Teachers struggle to adapt to IDEA's roles and responsibilities. Root Cause: Insufficient time during BOY PD/NTI to internalize culture,

content and submit lesson plans.

### Perceptions

#### **Perceptions Summary**

IDEA Elsa Academy provides staff, parents and students an opportunity to share their concerns by sending out a school survey every year. We analyze student, staff and parent feedback to get a better understanding of areas we are excelling in and areas that might need more attention. Our mission is to provide a safe, joyful environment for all students and staff. It is essential for IDEA Elsa Academy to collaborate with parents and staff to ensure our students and staff members are successful emotionally, academically and professionally. We have a variety of avenues to communicate with parents, such as Class Dojo, Remind, and Facebook page these communication mechanisms allows us to share events, or student celebrations through out the year.

IDEA Public Schools have established 7 core values, which we follow diligently. These core values provide the foundation for building a strong atmosphere, and are initiatives that push our teachers and students to achieve their best.

We Achieve Acadamic Excellence

We Deliver Results

We Act with Integrity

We Ensure Equity

We Sweat the Small Stuff

We build team and family

We bring joy

These core values are communicated through our school and celebrated when teachers or students are found representing any of the 7 core values. These core values help us communicate with parents our mission, standards and desired outcomes.

#### **Perceptions Strengths**

See PDF in Addendum for more information.

#### **Problem Statements Identifying Perceptions Needs**

Problem Statement 1: Few in person parent events were incorporated to build community involvement and family investment. Root Cause: Few ideas or mechanisms were used to provide parents an opportunity to interact with students and staff.

Problem Statement 2 (Prioritized): Less than 50% parent participation or feedback for in school events. Root Cause: Portal of communication needs to be adjusted to meet the needs of our community.

Problem Statement 3 (Prioritized): Student mental health and behavior cases have increased. Root Cause: Lack of parent involvement and resources to educate parents about social/mental health for students.
Elsa Academy
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# **Priority Problem Statements**

Problem Statement 1: Lack of celebrations for ADA on a weekly/monthly basis.Root Cause 1: No systems were set to promote and increase attendance.Problem Statement 1 Areas: Demographics

Problem Statement 2: Good behavior incentives are not provided consistently to create a sense of joy within the campus.Root Cause 2: Lack of teacher development in building relationships with critical student's parents.Problem Statement 2 Areas: Demographics

Problem Statement 3: Teachers lack district rigorous math/elar alignment and format to state assessment.Root Cause 3: Trainings for unpacking standards is minimal.Problem Statement 3 Areas: Student Learning

Problem Statement 4: Less than 50% parent participation or feedback for in school events.Root Cause 4: Portal of communication needs to be adjusted to meet the needs of our community.Problem Statement 4 Areas: Perceptions

Problem Statement 5: Student mental health and behavior cases have increased.Root Cause 5: Lack of parent involvement and resources to educate parents about social/mental health for students.Problem Statement 5 Areas: Perceptions

Problem Statement 6: New Teachers struggle to adapt to IDEA's roles and responsibilities.Root Cause 6: Insufficient time during BOY PD/NTI to internalize culture, content and submit lesson plans.Problem Statement 6 Areas: School Processes & Programs

Problem Statement 7: Lack of teacher content knowledge impeded 1st time instructional clarity.Root Cause 7: PD's did not offer proficient time for teachers to unpack standards for alignment.Problem Statement 7 Areas: School Processes & Programs

Problem Statement 8: Lack of teaching skills to reach sped population during instruction.Root Cause 8: Gaps span over years of instructional levels.Problem Statement 8 Areas: Student Learning

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# **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

#### **Improvement Planning Data**

- HB3 Reading and math goals for PreK-3
- HB3 CCMR goals
- Planning and decision making committee(s) meeting data
- State and federal planning requirements

#### Accountability Data

- Student Achievement Domain
- Accountability Distinction Designations

#### Student Data: Assessments

- State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR released test questions
- STAAR Emergent Bilingual (EB) progress measure data
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results

#### Student Data: Student Groups

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- · Economically disadvantaged / Non-economically disadvantaged performance and participation data
- Special education/non-special education population including discipline, progress and participation data
- Emergent Bilingual (EB) /non-EB data, including academic achievement, progress, support and accommodation needs, race, ethnicity, gender etc.
- Response to Intervention (RtI) student achievement data

#### **Student Data: Behavior and Other Indicators**

- Attendance data
- Student surveys and/or other feedback
- Enrollment trends

#### **Employee Data**

- Staff surveys and/or other feedback
- Professional development needs assessment data

#### **Parent/Community Data**

- Parent surveys and/or other feedback
- Community surveys and/or other feedback

#### Support Systems and Other Data

- Communications dataStudy of best practices

# Goals

Goal 1: Increase staff retention

**Performance Objective 1:** Increase the percentage of positive employee feedback by 10% by end of year.

**Evaluation Data Sources:** Great places to work Surveys

Strategy 1 Details	Reviews			
Strategy 1: Act and listen to employee feedback by implementing changes and make adjustments.		Summative		
Strategy's Expected Result/Impact: Build a culture of trust, so employees can feel valued and eager to perform their	Oct	Jan	Mar	June
best. Staff Responsible for Monitoring: Mirna Dimas TEA Priorities: Recruit, support, retain teachers and principals	20%	40%		
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	tinue		

Performance Objective 2: 85% of teachers will rate proficient or higher in power rows by end of May 2023.

#### **High Priority**

Evaluation Data Sources: Classroom observations and monthly rating evaluations in teach boost.

Strategy 1 Details	Reviews				
Strategy 1: Leaders will norm through GET Rating rounds.				Summative	
<ul> <li>Strategy's Expected Result/Impact: Leaders will be normed on effectively rating, providing feedback and coaching to proficiency.</li> <li>Staff Responsible for Monitoring: Assistant Principals/Principal (Each API will monitor their direct reports)</li> <li>TEA Priorities: Recruit, support, retain teachers and principals</li> </ul>	Oct 50%	Jan 30%	Mar	June	
Strategy 2 Details		Rev	iews	_	
Strategy 2: Train and develop teachers for transformative teaching practices.		Formative		Summative	
<ul> <li>Strategy's Expected Result/Impact: Teachers will grow in skills to provide excellent teaching, making them feel successful in the classroom.</li> <li>Staff Responsible for Monitoring: Assistant Principals/Principal (Each API will monitor their direct reports)</li> <li>TEA Priorities: Recruit, support, retain teachers and principals</li> </ul>	Oct 70%	Jan 75%	Mar	June	
No Progress ON Accomplished -> Continue/Modify	X Discon	tinue			

Performance Objective 1: 90% of IDEA Elsa Academy enrolled during the 22-23 school year will persist and return for the start of the 23-24 school year.

#### **High Priority**

Evaluation Data Sources: Student and parent surveys, persistence excel trackers, power school, stream

Strategy 1 Details	Reviews			
Strategy 1: Invest students by creating a fun, safe and educational environment.		Formative		Summative
Strategy's Expected Result/Impact: Minimize the amount of students leaving	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Mirna Dimas Title I: 2.5	50%	60%		
No Progress Own Accomplished - Continue/Modify	X Discon	tinue		

#### Goal 2: IDEA Elsa will meet projected student enrollment

Performance Objective 2: Every grade level in IDEA Elsa will meet 120 student enrolled for the school year.

#### **High Priority**

Evaluation Data Sources: Stream, Power School, Peims enrollment

Strategy 1 Details	Reviews				
Strategy 1: Create recruitment events once a month.		Summative			
Strategy's Expected Result/Impact: Increase number of submitted applications.		Oct	Jan	Mar	June
Staff Responsible for Monitoring: Mirna Dimas		0%	40%		
No Progress Accomplished	Continue/Modify	X Discon	tinue		

Performance Objective 1: Increase 3rd grade math performance in STAAR.

**High Priority** 

HB3 Goal

Evaluation Data Sources: Bi-weekly assessments and semester benchmarks will help evaluate and monitor. State results will evaluate results.

Strategy 1 Details	Reviews			
Strategy 1: Teachers and leaders will track exit ticket data and all types of assessment data. Leaders will provide teachers		Formative		Summative
with on going lesson delivery feedback.	Oct	Jan	Mar	June
<ul> <li>Strategy's Expected Result/Impact: Lesson plans will be aligned to state expectations and student remediation will be timely.</li> <li>Staff Responsible for Monitoring: Yumaira Gomez Cavazos</li> </ul>	40%	60%		
Title I:				
2.4 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction				
Funding Sources: Math Interventionist - Federal Grant - \$54,500				
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	tinue		

Performance Objective 2: Special Education students will increase in 3rd-5th STAAR performance in reading and math.

**High Priority** 

HB3 Goal

Evaluation Data Sources: Bi-weekly assessments and semester benchmarks will help evaluate and monitor. State results will evaluate results.

Strategy 1 Details	Reviews			
Strategy 1: Based on the data teachers and leaders will plan remediate by differentiating/accommodating students.		Formative		Summative
Strategy's Expected Result/Impact: Based on data evaluation teachers and leaders will determine differentiation and	Oct	Jan	Mar	June
accommodations for students. Staff Responsible for Monitoring: Aleyda Villagomez, Yumaira Gomez Cavazos	60%	35%		
<b>Title I:</b> 2.4				
- TEA Priorities:				
Build a foundation of reading and math				
Image: No Progress     Image: No Progress     Image: No Progress	X Discon	tinue		

#### **Performance Objective 3:** Increase 3rd-5th reading performance in STAAR

#### HB3 Goal

Evaluation Data Sources: Bi-weekly assessments and semester benchmarks will help evaluate and monitor. State results will evaluate results.

Strategy 1 Details				
Strategy 1: District assessments will be analyzed to determine foundational gaps to target in earlier grade levels, Pre-K-2nd.		Formative		Summative
Strategy's Expected Result/Impact: Conceptual trends will be identified to ensure gaps are closed before students reach 3rd grade and forward.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Aleyda Villagomez	70%	80%		
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 5: Effective Instruction				
Funding Sources: Reading Interventionist - Federal Grant - \$62,100				
No Progress ON Accomplished - Continue/Modify	X Discon	l tinue		

Performance Objective 1: IDEA Elsa academy will meet an average of 97% of student attendance by end of year.

#### **High Priority**

Evaluation Data Sources: Daily, weekly and monthly ADA report.

Strategy 1 Details	Reviews				
Strategy 1: Tracking to identify students with more than 3 absences to create a plan of action. (Daily phone calls, escalation matrix, home visits, parent meets, etc.)         Strategy's Expected Result/Impact: Increase and maintain an ADA of 97%.         Staff Responsible for Monitoring: Mirna Dimas		Formative			
		Jan 40%	Mar	June	
Title I: 2.5, 4.1, 4.2 - ESF Levers: Lever 3: Positive School Culture Funding Sources: Social Worker - Federal Grant - \$56,000					
No Progress ON Accomplished -> Continue/Modify	X Discontinue				

Performance Objective 2: IDEA Elsa Academy will rate Proficient or higher by the end of the year on the Campus Safety Score

Evaluation Data Sources: District audits, school drills

Strategy 1 Details					Rev	iews	
Strategy 1: Teachers and staff will be trained on safety drills to ensure student safety				Formative Su			Summative
Strategy's Expected Result/Impact: Students and staff will feel safer and know what to do in case of an emergency			Oct	Jan	Mar	June	
Staff Responsible for Monito	oring: Principal, APO			80%	85%		
	0% No Progress	Accomplished		X Discon	tinue		

**Performance Objective 1:** 90% of IDEA Elsa students will return for the 2023-2024 school year.

**Evaluation Data Sources:** Power school will serve as a student information data point.

Strategy 1 Details		Rev	iews	
Strategy 1: Create a safe and positive environment in every homeroom.		Formative		Summative
Strategy's Expected Result/Impact: Students feel safe of violence to speak and to share their emotions.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Teachers, counselors and leaders.				
Title I:	50%	75%		
4.1, 4.2				
- ESF Levers:				
Lever 3: Positive School Culture				
Funding Sources: Social Worker - Federal Grant - \$56,000				
Strategy 2 Details		Rev	iews	
Strategy 2: Create opportunities for parents involvement to educate support and bond.		Formative		Summative
Strategy's Expected Result/Impact: Invest families into staying and returning to IDEA Elsa Academy.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Counselor, Teachers and leaders. Martha Garcia and Zulma Cavazos				
	65%	80%		
Title I: 4.2				
4.2 - ESF Levers:				
Lever 3: Positive School Culture				
Funding Sources: PK Teachers - Federal Grant - \$113,000				
$\sim$ No Progress $\sim$ Accomplished $\rightarrow$ Continue/Modify	X Discon			

Performance Objective 2: 90% of 1st-5th grade students will achieve 1200MVPA minutes with moderate to vigorous physical activity by end of year.

Evaluation Data Sources: student wrist band watches, PE observations

Strat		Rev	iews					
Strategy 1: Increase student physical activity in and out of	of school			Formative		Summative		
	Strategy's Expected Result/Impact: Educate parents and students in the benefits of living a healthy active life style							
Staff Responsible for Monitoring: Coaches, API	Staff Responsible for Monitoring: Coaches, API							
No Progress	Accomplished		X Discon	tinue				

# **Title I Personnel**

Name	Position	<u>Program</u>	<u>FTE</u>
Aleyda Villagomez	INTERVENTIONIST	Title I	1
Martha Garcia	PRE-KINDERGARTEN TEACHER	Title I	1
Mirna Dimas	Social Worker	Title I	1
Yumaira Gomez Cavazos	INTERVENTIONIST	Title I	1
Zulma Cavazos	PRE-KINDERGARTEN TEACHER	Title I	1

# **Campus Funding Summary**

	Federal Grant										
Goal	Objective	Strategy         Resources Needed         Account Code									
3	1	1	Math Interventionist		\$54,500.00						
3	3	1	Reading Interventionist		\$62,100.00						
4	1	1	Social Worker		\$56,000.00						
5	1	1	Social Worker		\$56,000.00						
5	1	2	PK Teachers		\$113,000.00						
	Sub-Total										

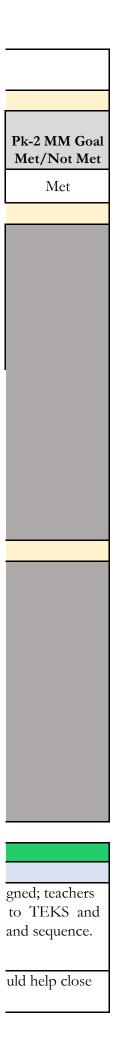
# Addendums

### Campus Name

		Comprei	hensive Needs Ass ACADEMY	essment		
		ctives Academy				
	DISTAR Pre-K on Grade Level		Eureka First on Grade Level	Eureka Second on Grade Level	% Math Masters Pk-2	
% Students	76/76=100%	97/100=97%	106/113= 94%	99/110=90%	1st- 72% 2nd- 76%	
		Data S	ource: STAAR Aca	ademy		
	STAAR Math Grade 3	STAAR Math Grade 4	STAAR Math Grade 5	% Math Masters 3-5	3-5 MM Goal Met/Not Met	
% Approaches	69%	74%	87%	3rd - 39%, 4th-53%,	3rd Not Met 4th Not Met 5th	
% Meets	37%	42%	49%	5th -64%	Met	
% Masters	16%	20%	15%			
% Student Achievement Average	41	45	50			
% Meet 2 year growth	CSI 6/9=66%	CSI 11/17 =64%	CSI 8/11=72%			
		Data	Source: CSI Acad	emy		
	Math AC CSI					
% CSI (EOY Ren.)	25/37 = 67.5%					
% of CSI Passing STAAR	3rd 2/9=22% 4th 6/17=35% 5th 8/11 =72% 3-5 16/27=42%					
% of SPED Passing STAAR	9/20=45%, w.ALT 12/23=52%					

Reflections	
Areas of Strength	Areas of Need
1 Data has increased for student growth in all 1st-5th as per Ren Star above 90% of students showed growth	1 Curriculum is Not STAAR Ali had to create lessons that aligned attempt to fill in gaps for scope
2 Veritcal Alignment due to Collbaration Conference Times	2 Tutoring for lower grades wo gaps earlier.

3 In Class Support during STAAR Review Unit	3 Include K-2 in Lesson R
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ehearsals

	Mast	er CNA & SAIP Re	porting Checklist	PTG	100%	PTG	
	Data Sources	Data Sources Data Tabs Guidance		Status	Principal Notes or Questions	<b>VP Verification</b>	Notes & Next Steps
ИY	Y KEYS Tab (Tab 3) Student Achievement Improvement P 2021-2022 School Year		This SAIP plan will require logging concrete initiatives put in place for student improvement, as well as their associated timelines, resoures, and responsible staff. Each initiative will be tracked mid-year and at the end of the year. Mid- year assessments should be completed by each campus between December 1, 2022 and no later than January 31, 2023.	Complete		Action Required	
		Comprehensive Needs Assessment 2022 English Language Arts		Complete		Action Required	
	Locus Dashboards: CSI, STARR, AP	Comprehensive Needs Assessment 2022 Math	These pages should include the <u>percentage</u> of students who achieved each listed score for the 2021-2022 School Year.	Complete		Action Required	
	CampusIB Reports	Comprehensive Needs Assessment 2022 Science	For each subject, list a minimum of 3 areas of strength and 3 areas of need in full sentences, rather than phrases, in the space provided.	Complete		Action Required	
		Comprehensive Needs Assessment 2022 Humanities		Complete		Action Required	
	State TELPAS Report	Comprehensive Needs Assessment 2022 TELPAS	This data set will outline the <u>percentage</u> of students that earned proficiency in the areas of Listening, Speaking, Reading, and Writing, as indicated in the State TELPAS report. List a minimum of 3 areas of strength and 3 areas of need in full sentences, rather than phrases, in the space provided.	Complete		Action Required	
	Locus Dashboard: Staff Quality, Rentention, & Recruitment inte Staff Retention 2021-2022 School Year Yea List		Under the %SPED Data Point, this should reflect the <u>percentage</u> of SPED certified teachers, compared to the overall SPED staff. Under number of teacher applicants, note how many teachers were interviewed by campus leaders for positions during the 2021-2022 School Year. List a minimum of 3 areas of strength and 3 areas of need in full sentences, rather than phrases, in the space provided.	Complete		Action Required	
	Locus Dashboards: Student Persistence, Enrollment, ADA	School Culture & Climate 2021-2022 School Year	For the Withdrawals/Level 3 Offenses data point, list the <u>number</u> of withdrawals or offenses. All other data points should reflect <u>percentages</u> . List a minimum of 3 areas of strength and 3 areas of need in full sentences, rather than phrases, in the space provided.	Complete		Action Required	
	Campus Academic Counselor Tracking Systems	2022 Family & Community Involvement	In addition to listing data percentages, list a minimum of 3 areas of strength and 3 areas of need in full sentences, rather than phrases, in the space provided.	Complete		Action Required	

### **<u>Campus Name</u>** 2021-22 Student Achievement Improvement Plan

### ACADEMY

		Needs	Special	Person(s)	Timeline	Resources: Human/		Formative			
APO	Initiatives	Assess.	Pops.	Responsible	Start/End	Material/Fiscal	Documentation	Evaluation			
1E	"Implement and Supplement district Reading, Curriculum. TEKS aligned supplemental materials- Think UP resources	S	ALL	Nallely Garza	8/1-5/26	Resources and materials- Eg. STAAR TEK Aligned materials and software (STAAR aligned resources) Lowman Training (consultant services)	Data analysis of student performance. Teacher Lesson plans				
1E	"Implement and Supplement district Math curriculum. TEKS unpacking- Lowman Training TEKS aligned supplemenThink Up	S / ST	ALL	Cristal Reyes	8/1-5/26	Resources and materials- Eg. STAAR Master, materials for Rock and Roll trainings, Lead4ward resources, Software and hard copies (STAAR aligned resources) Lowman Training (Professional development) Rock and Roll Math- (consulting services)	Observations, Teachboost, SWAM (student work analysis meetings), data conversations, Progress towards goals meetings, Observation and follow up teacher meetings, Lesson plan feedback	End of Unit assessments, Final exams and STAAR			
1E	"Implement and Supplement district Science curriculum. TEKS unpacking- Lowman Training TEKS aligned supplement Think Up	S	ALL	Cristal Reyes	8/1-5/26	Resources and materials- Eg. STAAR Master, Lowman trainings and materials. Lead4ward resources, Software and hard copies (STAAR aligned resources) Lowman Training (consultant services)	Observations, Teachboost, SWAM (student work analysis meetings), data conversations, Progress towards goals meetings, Observation and follow up teacher meetings, Lesson plan feedback	End of Unit assessments, Final exams and STAAR			

### **<u>Campus Name</u>** 2021-22 Student Achievement Improvement Plan

### ACADEMY

				ACADEN				
1E	"Implement and Supplement district Writing curriculum. TEKS unpacking- Lowman Training	s	ALL	Nallely Garza	8/1-5/26	Resources and materials- Eg. STAAR Master, Lead4ward resources, Software and hard copies (STAAR aligned resources) Lowman Training (consultant services)	(student work analysis meetings), data conversations, Progress towards goals meetings,	End of Unit assessments, Final exams and STAAR
2C	Monthly Engagement Events/ Student Persistence	DR	ALL	Chelsea Garcia	8/1-5/26	Training Resources and materials, Consulting Services	Peristence PTG, Discipline reports, Classroom to office referrals, Teacher/Parent communication logs, Parent survey	Parent survey and Percentage of students that peristed at our campus.
2B,2C	Culture of Achievement -Create a culture where students understand that what they do matters and impacts their results. Attendance, Academics, Behavior	0	ALL	Saron Mata/ Lead Team: Cristal Reyes, Damaris Perez, Chelsea Garcia, Elsa Hernandez, Nallely Garza	8/1-5/26	Professional Development materials, House system resources,	Quarterly PTG meetings, Student Achievement Data, ADA	EOY student achievement data
2B,2C	Student Culture - Attendance, Behavior, Respect	0	All	Elsa Hernandez/ Chelsea Garcia	8/1-5/26	ADA Educational Workshops for Parents, ADA challenges, ADA competitions and incentives, ADA recognitions, Project Respect, Resourses for student Morning Announcements, House system resources and materials	Quarterly PTG meetings, ADA, Classroom/ Office # of referrals, parent surveys	YTD ADA, EOY Persistence
	l			1			1	

### <u>Campus Name</u> 2021-22 Student Achievement Improvement Plan

#### ACADEMY

Title I Q	ualifying P	rograms		Initiativ	es Status			
	ternal Use O		Mid	Mid Year End of Y				
Supplemental	New Program	Budget		Increase/Decreas		Increase/Decreas		
Program (Y/N)	(Y/N)	Allocation	Outcome	ed by X%	Outcome	ed by X%		
	ations only need to		Use these columns			he middle and end		
programs that	t are <u>BOTH</u> Supple	mental & New		of the	e year			
Y	Y	\$ 4,000						
-	-	¢ 1,000						
37	17	¢ 4.000						
Y	Y	\$ 4,000						
Y	Y	\$ 4,000						

Title I Qualifying Programs			Initiatives Status				
	ternal Use O		Mid	Year	End o	f Year	
Supplemental Program (Y/N)	New Program (Y/N)	Budget Allocation	Outcome	Increase/Decreas ed by X%	Outcome	Increase/Decreas ed by X%	
			Outcome		Outcome		
Y	Y	\$ 4,000					
N	Ν	\$ 3,000					
N	N	Not supplemental or New					
N	N	Not supplemental or New					

Title I Q	ualifying P	rograms	Initiatives Status				
Int	ernal Use O	nly	Mid	Year	End of Year		
Supplemental Program (Y/N)	New Program (Y/N)	Budget Allocation	Outcome Increase/Decreas ed by X%		Outcome	Increase/Decreas ed by X%	

### **Annual Performance Objectives (APO)**

#### PRIORITY #1: Students Graduate College-Ready

1A. % of graduates who matriculate to a College or University: 100%

1B. % of graduates matriculate to a Tier I/II College or University: 15% | 25%

1C. % of Seniors accepted to a College or University: 100%

1D. % of Seniors named AP scholars | Earn IB diploma: 30% | 25%

1E. Earned State Rating: A

1F. % Basic | % Mastery | % Advanced on LEAP: 82% | 44% | 11%

1G. % Approaches | % Meets | % Masters on STAAR/EOC: 90% | 60% | 30%

1H. % Level 3 | % Level 4 | % Level 5 on FSA/FSAA: 70% | 40% | 20%

11. % of Pre-K-2nd Students End The Year On/Above Grade Level in Reading - Year 1 Campuses | Year 2 Campuses: 80% | 90%

1J. % of students in CSI achieve 2 years growth in Reading | Math (measured by Ren STAR) 50% | 60%

1K. Average ACT score: 21

jh

#### PRIORITY #2: Build a Strong & Sustainable Organization

2A. % Teacher Retention | Employee Retention: 85% | 85%

2B. 80% composit score on GPTW: 82%

2B. %Average Daily Attendance: 97.50%

2C. New Student Persistence: 90%

2D. Operating Income: \$133M

2E. FIRST Rating: A

#### PRIORITY #3: Achieve Mission at Scale

3A. % of students with low socio-economic status: 80%

3B. Enrollment in August 2020: 83,894

3C. Schools in operation in August 2020: 149

3D. Total Funds Raised (millions): \$93M

### **Needs Assessment**

D-DIBELS E-EOC A-ACT RR-Reading Renaissance ST-STAR for Math DR-Discipline Report AP-AP Tests O-Other

S-STAAR

### **Special Populations**

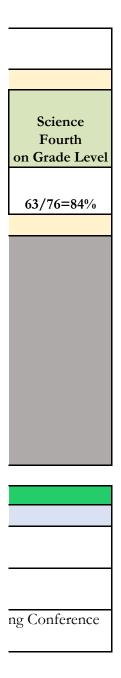
All AR-At Risk ELL-English Language Learners ED-Economically Disadvantaged M-Migrant SE-Special Education

	Comprehensive Needs Assessment							
ACADEMY								
	Data Sources: DI ELA & Electives							
	DI	I DI DI DI						
	Pre-K	Kinder	First	Second	% Royal	% Word		
	on Grade Level	on Grade Level	on Grade Level	on Grade Level	Readers	Masters		
% Students	76/76=100%	98/101=97%	87/108=81%	103/107=94%	13%	74%		
					RR Goal	WM Goal		
					Met/Not Met	Met/Not Met		
					92/248	343/477		
		Data	Source: STAA	R				
	STAAR	STAAR	STAAR	STAAR				
			Reading Grade					
	3	4	5	4				
% Approaches	82	80	76	N/A				
% Meets	51	51	57	N/A				
% Masters	28	26	36	N/A				
SAS	53	52	56					
% Student	50	50	<b>F</b> /					
Achievement	53	52	56	N/A				
Average		Da	ta Source: CSI					
% Monting CSI	Pooding AC	Da	ta source: CSI					
% Meeting CSI Goal	Reading AC CSI							
% CSI (EOY	24/47=51.06%							
Ren.)	21/17 31.0070							
% of CSI Passing STAAR	25/47=53%							
	9/20=45%,							
% of SPED Passing STAAR	w.ALT 12/23=52%							

	Reflections
Areas of Strength	Areas of Need
1.Collaboration between Content teachers. Conferences were set to where content teachers can	1: Formative assessments aligned to STAAR and rigor
2	2: Wit & Wisdom Curriculum more aligned to STAAR, better guidance in Addendum
3 Resources available: Education Galaxy, iready, STAAR Master, Zingers, Think Up	3: Weekly focus on 1 specific TEK. Weekly goals on Standards and then spiral teks through out the year.

Comprehensive Needs Assessment							
	ACADEMY						
		Data Sour	ces: Science Pk-2				
	Science Pre-K on Grade Level	Science Kinder on Grade Level	Science First on Grade Level	Science Second on Grade Level	Science Third on Grade Level		
% Students	N/A	103/103=100%	115/116=99%	95/115=82%	97/110=88%		
		Data Sou	rce: Science 3-5				
	STAAR Science Grade 5						
% Approaches	79%						
% Meets	47%						
% Masters	15%						
% Student Achievement Average	48						

R	eflections
Areas of Strength	Areas of Need
1 Access to Education Galaxy	1 Limited Technology (document cameras, etc)
2 Honored 85 Minute Block for Course	2 Limited Resources for 4th Science
3 Joy Factor-Students expressed interest and enjoyment for science classes	3 Vertical Alignment for Content Collaboration duri



	Comprehensive Needs Assessment							
	ACADEMY							
	Data Sources: Humanities Pk-2							
	HumanitiesHumanitiesHumanitiesHumanitiesPre-KKinderFirstSecondThirdFourthon Grade Levelon Grade Levelon Grade Levelon Grade Levelon Grade Levelon Grade Level							
% Students	tudents N/A 99/99=100% 112/112=100% 109/109=100% 85/116=73% 77/90=86%							

Ref	lections
Areas of Strength	Areas of Need
1 Honored 85 Minute Block for Course	1 Limited Technology (document cameras, etc)
2 Joy Factor-Students expressed interest and enjoyment for science classes	2 Limited Resources for 3rd & 5th Social Studies s independent Work books for students to practice
3 Curriculum Projects were engaging and hands on	3 Vertical Alignment for Content Collaboration du Conference

Humanities Fifth on Grade Level
33/35=94%

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	Comprehensive Needs Assessment						
ACADEMY							
TEL	TELPAS Composite Rating (Listening, Speaking, Reading, Writing)						
	Listening Speaking Reading Writing Composite						
% Beginning	24%	32%	34%	40%	28%		
% Intermediate         28%         46%         38%         30%         43%							
% Advanced         22%         21%         12%         18%         25%							
% Advanced High	26%	1%	16%	12%	4%		

Re	eflections
Areas of Strength	Areas of Need
1 Tracking EL student progress in grades 3-5 with coded student trackers	1 EL Curriculum (Rosetta Stone, etc) that provides ELs the opportunity to practice English skills
2 Accommodation supports provided on all assessments and in classroom	2 Tracking EL student progress in grades PK-2 to mimic the tracking done in 3-5
3 Mock TELPAs testing in November to prepare students for real TELPAS in February.	3 Trainings and Resources for instructional staff for teachers to carry over into the classroom setting

% of ELL Students who grew one or more levels
PK- N/A
Kinder- N/A
1st- 38%
2nd- 41%
3rd- 39%
4th- 21%
5th- 25%

<b>Comprehensive Needs Assessment</b>	
ACADEMY	
Staff Quality, Recruitment, Retention	
	Percentage
% School Lead Team Retention	100%
% Instructional Support Retention	84%
% Teacher Retention	92%
% Campus Support Retention	71.43%
% SPED Teachers	75%
% State/National Certified Teachers	24%
% State Certified Leaders	33%
% State/Board certified Counselors	0%
Number of teacher applicants per 2020-21 school year	

Reflection		
Areas of Strength	Areas of Need	
Generous tokens of appreciation were given to all staff throughout different times of the school year.	Balancing work responsabilities and personal life.	
Open and honest two-way feeback between manager relationships.	Providing ample time for preparation when communicating changes that impact key stakeholders.	
Collaboration amongst all staff members to complete daily responsabilities.	Making the hiring process easier.	

Comprehensive Needs Assessment		
ACADEMY Data Source: School Culture	and Climate	
	Campus %	
% Average Daily Attendance	91.17%	
% Overall Persistence	95.89%	
% New Student Persistence	95.51%	
# of Admin Withdrawals/ Level 3 Offenses	0	
% SPED	7.59%	
% ELL	48.96%	
% Eco Dis	95.24%	
% Migrant	0.45%	
% Race: American-Indian- Alaska-Native	0%	
% Asian	0%	
% White-Hispanic	94.64%	
% Multi	0%	
% Black-African-American	0%	
% Native-Hawaiian-Pacific- Islander	0%	
% White	5.36%	
% Male	54.02%	
% Female	45.98%	

Data Source: School Culture and Climate Reflections		
Areas of Strength     Areas of Need		
School wide parent communication was consistent and immediate. The campus used different media portals such		
as Remind, Class Dojo, Facebook and phone calls to communicate with school families.	Due to COVID, parent events were minimized. Bringing back the monthly events, would enhance the community engagement.	

The campus celebrations brought joy to both students and	
staff. Teachers enjoyed being celebrated each month by	
being recognized as TOM. Students were widely	
celebrated by being named students of the week.	Uniforms need to be enforced daily throughout the whole
	campus.
Culture focus using the IDEA 55, was set daily through	
morning announcements and meetings.	
	ADA incentives need to be set to invest students and parents.

Comprehensive Needs Assessment ACADEMY		
Data Source: Family and Community Involvement		
	Percentage	
% Families Attended WTI	47%	
% Families Attended Curriculum Night	0%	
% Families Who Attended EOY Ceremonies	91%	
% Families who attended Fall Festival	0%	
% Families who attended Winter Festival	0%	
% Families who attended Spring Festival	0%	

Reflection		
Areas of Strength	Areas of Need	
1 Excellent communication with parents. Leveraging communication channels Remind, Class Dojo, FB, School Messenger that prodiced high volume of parent attendance.	1 Incorporate more in person parent events to build community involvement and family investment.	
,	2 Maintain fidelity to our data tracking systems for family events to provide visibility on participation	
3 Effective WTI event for new family onboarding. Setting clear expectations and establishing communication protocols.	3 Offer opportunities and resources for parents to reinforce academics	

Committee 1: Staff Quality & Retention	Committee 2: School Culture & Climate	Committee 3 Family & Community Involvement	Committee 4 :Math
Saron Mata	Damaris Perez	Elsa Hernandez	Cristal Reyes
Olga Morales	Erica Borrego	Martha Garcia	Darlena Cantu
Judith Enriquez	Chanel Cruz	Aaron Benavidez	Christi Garcia
Melissa Carreon	Rosalia Duarte	Beverly Flores	Ulises Rodriguez
Pamela Juarez	Sabrina Garcia	Abril Cantu	Yumaira Cantu
Alyssa Garcia	Vanessa Garcia	Nelda Hinojosa	Jessica Rodriguez
Dayna Munoz	Pricilla Frias	Wendy Nava	Miranda Gomez
Areli Alvarado	Eulalia Guillen		

Committee 5: ELA	Committee 6: Science& Humanities	Committee 7: Telpas
Nallely Garza	Cristal Reyes	Chelsea Garcia
Roxanne Castaneda	Christopher Din	Anabel Zamarron
Anna Garcia	Brittney Ceniceros	Aleyda Villagomez
Monica Martinez	Davlyn Rodriguez	Nattalie Noriega
Nicole Perez	Leanne Rodriguez	Kassandra Loredo
Samyra Perez	Nora Rodriguez	Jessica Palomares
Joanna Carranco	Victoria Vallejo	Mayra Salinas
Noelia Garza	Gabriela Castillo	Paola Barrera
	Paola Martinez	